



**ANNUAL REPORT AND
SUMMARY STATEMENT OF
ACCOUNTS**

**FOR THE YEAR ENDING
31 MARCH 2011**

DRAFT

This document is available on our website at www.cambridge.gov.uk

Annual Report

Who we are and what we do

Cambridge City Council is one of five district councils that, together with Cambridgeshire County Council and Peterborough City Council, provide services to the people of Cambridgeshire.

The City Council serves a population of about 123,000 residents in an almost entirely urban area in an otherwise mainly rural county. The city is a sub-regional centre with high levels of inward travel to work and for shopping and leisure activities, which adds significantly to the day-time population. The Council provides many services that are used by people who live out side of the city as well as residents, which places additional pressure on our resources particularly felt during a period of significantly reduced government funding for the Council.

The city is at the centre of a housing growth region and could see its population grow by almost a third over the next 15 years. Despite the current national economic problems progress continues to be made on taking forward the growth agenda.

Most of the new homes are planned for sites on the southern, and north-west fringes of Cambridge and in 2010/11 work started on developing the infra-structure for the development of 1,200 homes at Trumpington Meadows and detailed proposals for a country park were approved. Planning permission was granted for new homes at Glebe Farm (286 homes), the Bell School site (347 homes) and Clay Farm (2,300 homes) where work on a new 'spine' road linking the Addenbrooke's Access Road and Long Road has started. It is expected that new homes will be available on most of these sites by 2012 and for the Bell School site by 2013.

In north-west Cambridge planning permission was granted for 187 homes on the NIAB site and the first homes are now occupied.

House prices in Cambridge are higher than elsewhere in the county and are about £100,000 over the regional average. The provision of good quality affordable and sustainable housing is a priority for the Council and it has set a target for developers of 40% affordable housing to be provided on the larger growth sites.

The Council employs around 1,080 full-time and part-time staff who provide a wide range of services for residents, local businesses, and people who work in and visit the city. This is a reduction of 80 on the number of staff in 2009/10. We know how important it is that we provide value for money in all the services we deliver, especially in these difficult economic times. The main services that we provide include:

- ◆ Keeping the streets and public open spaces clean
- ◆ Championing recycling and emptying refuse and recycling bins
- ◆ Providing a range of leisure facilities including swimming pools and community centres and providing entertainment in the City's parks and the Corn Exchange
- ◆ Awarding a wide range of grants to support local organisations and community groups
- ◆ Offering planning advice, progressing planning applications and making sure that new buildings and alterations are safe

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- ◆ Monitoring and enforcing food and drink hygiene standards together with the control of pests and disease, noise and air pollution
- ◆ Licensing food premises, street traders and entertainment venues
- ◆ Managing council run car parks
- ◆ Organising and managing elections and the electoral register
- ◆ Providing housing advice and support and working with partners to meet peoples housing needs
- ◆ Providing and maintaining 7,330 council dwellings
- ◆ Processing housing benefit and council tax benefit applications
- ◆ Promoting long-term policies that encourage sustainability.

Council Structure

Cambridge residents elect 42 councillors across 14 wards in the City. The full Council meets formally at least five times a year. Its main function is to approve the Council's most significant policies and its budget framework. In February each year the Council sets the level of Council Tax for the coming financial year.

Council elections during the May 2011 resulted in no change to the political control of the Council. The Council is now made up of 25 Liberal Democrats led by Councillor Sian Reid, 14 Labour, 2 Green, and 1 Independent councillor.

The Executive Councillors

The Executive is made up of the Leader of the Council and six Executive Councillors. Each Executive Councillor is responsible for a specific group of services. In 2010/11 these were:

- Arts and recreation
- Climate change and growth
- Community development and health
- Customer services and resources
- Environmental and waste services
- Housing, and
- Strategy

Executive Councillors can make decisions individually, usually at a meeting of a Scrutiny Committee that is relevant to their group of services. Executive Councillors also meet formally each year, once to decide the overall budget strategy and subsequently to decide the overall budget and Council Tax level to be recommended to the full Council.

Committees and Council Meetings

The council has three different types of committee where councillors make decisions on important issues that affect the city:

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- Regulatory
- Scrutiny
- Area

Regulatory Committees make decisions that are not allowed by law to be made by an Executive Councillor alone. These committees include: Civic Affairs, Licensing, Planning and Standards.

Scrutiny Committees receive reports with background information and advice and guidance on issues where decisions need to be taken. Each committee comments on the content of reports and makes recommendations to the relevant Executive Councillor who considers these views before making their decision.

Area Committees cover four geographical areas within the city of Cambridge – north, south, east and west/central. Their purpose is to take decision-making out into the community and to make it easier for people to have a say about decisions that affect them in their local area.

The Council's Vision Statement, Performance and Plans

The Council has eight vision statements that determine how we prioritise the use of our resources.

In the following pages we tell you how we are performing against each of these statements, what we have achieved over the past year and what our plans are for 2011/12.

Our vision is for:

A city which is diverse and tolerant, values activities which bring people together and where everyone feels they have a stake in the community

During 2010/11 we:

- ◆ Organised Chance to Dance, a free dance festival, and were awarded a 2012 Inspire mark which is given to projects and events inspired by the Olympic games.
- ◆ Awarded the 2012 Inspire mark for Street Games, a project that enables young people who are inspired by the Olympics to play, coach or volunteer in sport in their neighbourhood.
- ◆ Supported 15 young (11-25 year old) athletes in the city through the Future Champions Programme by awarding grants to support their training. The programme supports young people with sporting talent with priority being given to Olympic and Paralympic sports.
- ◆ Supported events and programmes to celebrate diversity such as Black History Month, Cambridge Celebrates Age, Disability History Month, Inter-Faith Week, Refugee Week, LGBT History Month and International Women's Day.
- ◆ Organised The Big Weekend, which included a Mela zone. Mela, meaning 'gathering' in Sanskrit, was a celebration of food, drink, dance and music from the South Asian subcontinent.

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- ◆ Organised 'Bling ya Ting', a multi-cultural talent show for local residents which 900 people attended.
- ◆ Supported Love Cambridge, the City Centre Partnership, in the organisation and delivery of the Christmas lights switch on. This event has been developed over the past three years to involve local dance, drama and music groups in a broad entertainment programme which is spread across four stages in the city centre.

Our plans for 2011/12 include:

- ◆ Increasing participation in arts and recreation activities by people on low incomes and those from black, Asian and minority groups.
- ◆ Progressing delivery of our plan to make the most of opportunities arising from the London 2012 Olympic and Paralympic Games.
- ◆ Delivering an effective annual programme of public and partnership events to celebrate and value the diversity of the city.
- ◆ Delivering (or working with developers to deliver) three public art projects for the city's new communities planned with the involvement of the communities.
- ◆ Producing an Annual Report and exhibition of the work of grant-aided groups highlighting community cohesion and integration activities.
- ◆ Addressing in partnership with other agencies, community safety issues affecting neighbourhoods in the north of the city through the North Area Committee pilot.
- ◆ Carrying out litter picks and clean-up campaigns within every area committee neighbourhood, assisted by the Probation Service who operate a community payback scheme.
- ◆ Developing our website so that more of our customers are able to conduct more of their business with the Council on-line because it is easy to use, contains relevant and up-to-date information and a greater proportion of services are available online.
- ◆ Adopting and implementing a Code of Best Practice on consultation and community engagement.

A city which recognises and meets needs for housing of all kinds - close to jobs and neighbourhood facilities

During 2010/11 we:

- ◆ Began work on the £3.7 million redevelopment of the former Jimmy's Night Shelter into a round-the clock support centre for the city's homeless. Preventing homelessness remains a high priority for the Council and we work with a range of partner agencies offering support for homeless people.
- ◆ Saw building work begin on the £850 million cb1 redevelopment of the Cambridge station area which will provide three blocks of accommodation for students at Anglia

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- ◆ Launched a new Community Forum in the south of the city to inform and involve residents as development moves forward in the new growth sites.
- ◆ Completed five new Council homes, the first to be built in Cambridge for over 20 years. The new homes were all built to Level 4 of the Code for Sustainable Homes and included one fully wheelchair accessible bungalow.
- ◆ Supported the development of an extra care scheme for the elderly provided by Cambridge Housing Society on land owned by the Council. The scheme has been built to Level 5 of the Code for Sustainable Homes and includes eight homes provided for Chinese elders.
- ◆ Through Home Aid, supported 95 older people to carry out essential adaptations and repairs to allow them to stay in their homes.

Our plans for 2011/12 include:

- ◆ Continuing to work on a new Local Development Framework (due for completion in 2012-2013) that protects the character of the city and makes provision for housing and jobs and the necessary infrastructure to support communities.
- ◆ Working with developers, housing associations and planners to ensure that the city's social and market housing (including private rented housing) continues to grow and includes 40% affordable housing in most new developments.
- ◆ Delivering a £952,000 planned maintenance programme so that all City Council stock continues to meet the Decent Homes standard.
- ◆ Engaging with private sector landlords to ensure they meet the statutory requirements of the Housing Act 2004 so that the physical condition of private housing in Cambridge continues to improve.
- ◆ Setting up a new self-financing system showing a clear fully funded, 30 year business plan for the management of the city's own housing stock.
- ◆ Continuing to develop HomeLink (our choice-based housing letting system) so that it becomes the hub for housing and housing related advice across all tenures and links effectively with other related services e.g. housing benefit advice.
- ◆ Improving support to rough sleepers so that the incidence of rough sleeping and use of temporary accommodation is minimised.
- ◆ Reviewing the option of a shared Home Improvement Agency with South Cambridgeshire District Council and Huntingdonshire District Council to provide support for older and vulnerable people to be warm, safe and as independent as possible in their homes.
- ◆ Establishing community forums in the city's Southern Fringe and North-west development areas as the focus for community engagement and development.

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- ◆ Working to deliver the first phase of community infra-structure in the city's Southern Fringe and North West development areas.

A city which draws inspiration from its iconic historic centre and achieves a sense of place in all of its parts with generous urban open spaces and well designed buildings

During 2010/11 we:

- ◆ Agreed proposals for a £350,000 refurbishment of the city's Parkside Swimming Pool
- ◆ Approved plans for the development of Clay farm on the city's southern fringe which include the planting of 1,000 trees.
- ◆ Approved plans for a major revamp of the Cambridge Arts Theatre in Peas Hill which include the building of a new foyer, new bars and extra performance space.
- ◆ Allocated funding from developer contributions towards construction of two new all-weather floodlit pitches for community use at Chesterton Community College and Netherhall School.
- ◆ Supported Love Cambridge in the development and installation of a new co-ordinated pedestrian signage system across the city centre.
- ◆ Delivered the first part of the Markets Improvement Plan with the installation of new market canopies for every stall.

Our plans for 2011/12 include:

- ◆ Delivering 10 developer-contributed projects that lead to improvements to open space, sports, recreation and public art provision.
- ◆ Working with developers and other interested parties to consider proposals for a community stadium in the city.
- ◆ Working closely with developers to ensure that new development is of high design quality and contributes positively to the character of the built and green space in the city.
- ◆ Developing and adopting a tree strategy in consultation with the community.
- ◆ Delivering high services standards for the environment, particularly for street cleansing, and fly-tipping and graffiti removal.

A city in the forefront of low carbon living and minimising its impact on the environment from waste and pollution

During 2010/11 we:

- ◆ Signed a contract for the provision of new recycling banks around the city for small electrical appliances and household goods, and additional banks for clothing shoes, books, CDs and DVDs.

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- ◆ Increased our recycling rate to 44% from 41% since the introduction of the blue recycling bins in November 2009.
- ◆ Approved a 'water strategy' for the management of rainwater at the Clay Farm development site in the south of the city.
- ◆ Began a review of the bin collection service to ensure that residents get good value and that collection routes are chosen to reduce fuel usage and CO² emissions.
- ◆ Installed electrical recharging points in two city centre car parks.
- ◆ Fitted better installation and energy efficient boilers saving council tenants up to £1.2m on heating bills.
- ◆ Introduced a new four-year Environmental Improvement Programme with an annual budget of £200,000.
- ◆ Supported love Cambridge in its "Make a Difference Day" in May 2010 that launched the new "Love Cambridge Charter". The Love Cambridge Charter is aimed at encouraging businesses to commit to improvements in three main areas, customer service, improvements to the streetscape in which they trade and contributing to reducing the city's carbon footprint.

Our plans for 2011/12 include:

- ◆ Continuing to implement our three-year programme of energy efficiency measures in community leisure and recreation facilities.
- ◆ Agreeing a strategy for the best use of the Council's accommodation for the period 2011-2016 that also supports our CO² reduction targets .
- ◆ Reducing the Council's running costs and levels of CO² emission through investing-to-save in its accommodation e.g. through installing solar panels or other energy efficiency measures.
- ◆ Working with housing associations to ensure that new affordable housing is built to at least Level 4 of the Code for Sustainable Homes.
- ◆ Carrying out improvements as part of our planned housing maintenance programme to improve the energy efficiency of the Council's housing stock and generate lower levels of carbon output, environmental waste and pollution.
- ◆ Promoting improved energy efficiency in private housing in Cambridge so that fewer people suffer 'fuel poverty' in their housing, and housing in the city generates lower levels of carbon output, environmental waste and pollution.
- ◆ Working with developers to ensure that new developments and communities meet high standards of sustainability by ensuring compliance with our low carbon policies.
- ◆ Exploring the potential of new Government schemes and policies to fund and/or promote renewable energy in the city.

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- ◆ Working with partner organisations to agree a new Climate Change Strategy and action plan for Cambridge that builds on the existing plan that expires in 2012.
- ◆ Providing better facilities for 'recycling on the go' on our streets and open spaces.
- ◆ Undertaking consultation with residents on recycling provision to inform improvements to services such as the 23 Bringbank sites in the city.
- ◆ Working to increase our income from trade waste collection by 4% and encouraging businesses to recycle more and improve their waste management.
- ◆ Delivering a mercury abatement project at the Huntingdon Road crematorium.
- ◆ Publishing an asset improvement programme for cultural facilities highlighting options and recommendations for investments that will deliver cost effective and/or exemplary carbon reduction savings; implementing year one actions.

A city whose citizens feel they can influence public decision making and are equally keen to pursue individual and community initiatives

During 2010/11 we:

- ◆ Launched a Community Play Boat on the river Cam to allow children to enjoy fishing, river dipping and wildlife spotting.
- ◆ Ran a community action day with members of the Friends of Cherry Hinton Hall seeding a wildflower meadow and butterfly garden behind the Hall.
- ◆ Completed a £65,000 refurbishment of the play area at Staffordshire Gardens.
- ◆ Have seen an increased demand for allotments in Cambridge with all 175 council run plots now occupied with 275 people on the waiting list.
- ◆ Provided over £1m of grants to local groups and organisations.
- ◆ Saw over 250,000 visits to our local community and neighbourhood centres.

Our plans for 2011/12 include:

- ◆ Developing opportunities for local people to use arts and recreation to shape themselves and their communities.
- ◆ Creating opportunities for engagement by the community in the North Area Committee pilot which is reviewing how area committees operate and what decisions will be delegated to area committees in the future.
- ◆ Advocating for partner organisation e.g. police, health, county council engagement in area-working and devolution in the city.
- ◆ Proposing new arrangements for leisure grants, which will give a greater focus to role of area committees.

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- ◆ Launching the Children and Young People's Participation Service (CHYPPS) hub to enable children and young people to take part in positive activities and democratic processes that influence the quality of life in their neighbourhoods.
- ◆ Increasing resident involvement in setting local priorities for street cleaning in their neighbourhoods.
- ◆ Reviewing and enhancing our communications systems to ensure that residents, customers and other audiences have the information they need to access the Council's services, to get involved in decision-making and to understand the Council's performance and its work for the community e.g. by making data sets available where possible.

A city where people behave with consideration for others and where harm and nuisance are confronted wherever possible without constraining the lives of all

During 2010/11 we:

- ◆ Agreed, with partner organisations, a new set of community safety priorities, which are: reducing alcohol-related violence in the city centre, repeat victims of domestic violence, repeat incidents of anti-social behaviour and re-offending.
- ◆ Approved an apprenticeship scheme for unemployed young people aged between 16 and 18 which will lead to an NVQ Level 2 in cleaning and support services.

Our plans for 2011/12 include:

- ◆ Implementing the Government's proposed new welfare reforms, working with the Department of Work and Pensions and advocacy and support agencies in the city to ensure a high-level of take-up by in particular, those who are most vulnerable and in need.
- ◆ Coordinating and providing support for debt advice and information that minimise the number of people who, as a result of welfare reforms, are at risk of becoming homeless or whose financial circumstances could be exploited by others.
- ◆ Continuing to address community safety issues affecting neighbourhoods in Cambridge through the four public Area Committees.
- ◆ Introducing electronic forms to make it easier for people to report anti-social behaviour and to update caseworkers.
- ◆ Working with the police to improve the way we deal with complex cases.
- ◆ Engaging more actively with black, Asian and other minority communities who feel vulnerable, to give them opportunities to express their concerns and have them addressed.

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A city where getting around is primarily by public transport, bike and on foot

During 2010/11 we:

- ◆ Organised the Cambridge Cycle challenge for 2011 which encourages people living and working in the city to rediscover the joys and benefits of cycling.

Our plans for 2011/12 include:

- ◆ Delivering new transport measures and actions to improve facilities for pedestrians, cyclists and public transport users including in the new developments within and on the fringes of the city.
- ◆ Contributing to the review of area transport plans and proposed projects for investment.
- ◆ Supporting the local process of bidding to relevant funding sources for transport-related projects.

A city with a thriving knowledge-based economy that benefits the whole community and builds on its reputation as a global hub of ideas and learning

During 2010/11 we:

- ◆ Staged an event at the Guildhall as part of 'Science on Saturday', the biggest day of the Cambridge Science festival held in March.

Our plans for 2011/12 include:

- ◆ Working with partner organisation to ensure that the city and its sub-region's economic growth ambitions are properly reflected in the plans and operation of the new Local Enterprise Partnership (LEP) and other joint working arrangements for spatial planning and the delivery of growth.

How do we compare?

During 2010/11 the new Coalition Government abolished both the Comprehensive Area Assessment regime and the National Indicator set which had been the means by which local authorities were able to compare performance. The Government is intending to introduce, in May 2011, a new national 'Single Data List' comprising all the data that local authorities will be required to collect and return to government departments each year.

Councils are also being encouraged to develop and publish their own local performance indicators to enable local electors to make their own judgement on the council's performance. In 2010/11 the City Council introduced a new service delivery planning system based on a delivery plan for each of the seven portfolios held by the Council's Executive Councillors. These new Portfolio Plans set out a number of strategic objectives under the vision statements relevant to the portfolio. Each strategic objective has a number of outcomes/actions that will be achieved in 2011/12 and the performance measures by which this achievement will be evidenced.

Portfolio Plans are underpinned by Operational Plans produced by each council service, which set out in more detail what action will be taken to deliver the outcomes and objectives

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in the Portfolio Plans. The achievement of these plans will also be evidenced by performance measures.

The council's new performance information set will comprise information from the new Single Data List and Portfolio Plan and Operational Plan indicators. We hope to publish our first set of data against this list in July 2012.

What do residents say about our services?

Budget Consultation October 2010

A survey asking residents to prioritise council services in terms of their importance was published in the autumn edition of Cambridge Matters, the Council's magazine for residents, and on the Council's website. Residents were asked to undertake this exercise in the context of reductions in the government grant to the Council and that the Council is looking for ways to deliver services more efficiently. In total 449 households responded to the questionnaire.

In broad terms the results reflected those from previous similar surveys. Respondents placed greatest importance on our core services: collecting waste and recycling (68%), cleaning the streets (51%) and maintaining our parks and open spaces (43%). They also placed high importance on working with the police to tackle crime and anti-social behaviour (52%).

Least importance was placed on the Council continuing to manage ticketed and free events for residents and visitors (less than 10%).

Residents were split over some services, for example:

- ◆ 17% said providing a CCTV service was of high importance and 35% said it was of less importance.
- ◆ 28% said planning for new housing, including affordable housing, and designing attractive new neighbourhoods was of high importance, whilst 19% said it was less important.
- ◆ 28% said that providing and maintaining sports and leisure services such as swimming pools was of high importance, whilst 16% said it was less important.

How to find out more

Further information about the Council's performance and the Council's priorities for 2011/12 is available in our Portfolio Plans at <http://www.cambridge.gov.uk/ccm/content/council-and-democracy/how-the-council-works/council-performance/portfolio-plans.en>

Summary Statement of Accounts

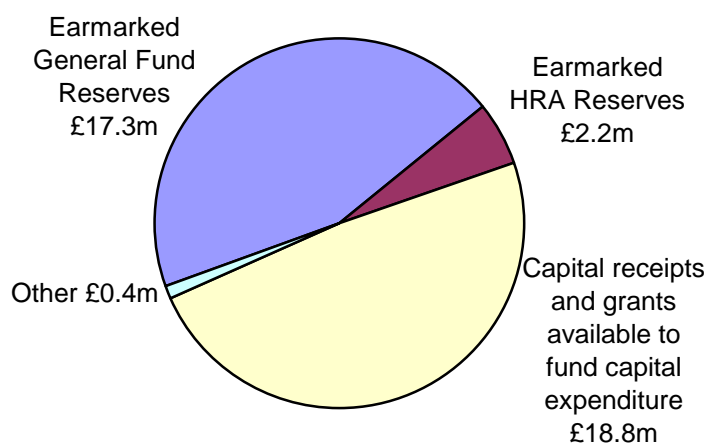
This summary provides an overview of the Council's detailed Statement of Accounts for 2010/11. These accounts were the first to be prepared under a revised set of accounting principles and practices known as International Financial Reporting Standards (IFRS), which are already used by the rest of the public sector including central government and the National Health Service.

Movement in Usable Reserves

The accounting that results in a net deficit of £34.3 million reported in the income and expenditure account differs from the basis on which Council Tax and housing rents are raised and hence, after the appropriate adjustments the Council's usable reserves increased by £2.6 million in 2010. Total usable reserves were £54.3 million at 31 March 2011.

£m	General Fund Balance	Housing Revenue Account Balance	Other Usable Reserves	Total Usable Reserves
Balance at 1 April 2010	(9.3)	(5.2)	(37.2)	(51.7)
(Surplus) or deficit on the provision of Services	(23.6)	57.9		34.3
Adjustments between accounting basis and funding basis under regulations	22.7	(58.7)	(0.9)	(36.9)
Transfers to/(from) earmarked reserves	0.4	0.3	(0.7)	
(Increase) in the year	(0.5)	(0.5)	(1.6)	(2.6)
Balance at 31 March 2011	(9.8)	(5.7)	(38.8)	(54.3)

Other usable reserves at 31 March 2011 comprise:



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Income and Expenditure Statement

This statement shows the accounting costs of providing services in the year, in accordance with international financial reporting standards, rather than the amounts to be funded by taxation or housing rents. The taxation position is shown in the movement in usable reserves.

The total cost of running our services was £168.9 million. Service income, such as fees and charges and a one-off pensions adjustment was £99.6 million. The net cost of £69.3 million is shown in our revenue account.

	£m
Local tax collection	1.3
Cultural & related services	9.6
Environmental services	7.7
Planning & development services	4.2
Transport	2.5
Council Housing (Housing Revenue Account)	60.0
Other housing services	3.7
Corporate and democratic services (including elections)	3.1
Non distributed costs	(22.8)
Cost of Services	69.3
Payments to the Government Housing Capital Receipts Pool	1.9
Surplus or deficit on the disposal of assets	(1.3)
Interest receivable	(0.8)
Net income from commercial and industrial properties and changes in their value	(14.4)
Net pensions cost and expected return on pensions assets	2.9
Council tax income	(6.7)
Share of national business rates	(10.9)
Non-ringfenced government grants	(1.8)
Capital grants and contributions	(3.9)
Net accounting deficit for the year	34.3

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Employee Remuneration

The number of employees whose remuneration, excluding employer's pension contributions, was £50,000 or more in bands of £5,000 were:

	2010/11	2009/10
£50,000 - £54,999	4	4
£55,000 - £59,999	2	6
£60,000 - £64,999	6	6
£65,000 - £69,999	1	3
£70,000 - £74,999	5	1
£75,000 - £79,999	0	1
£80,000 - £84,999	2	0
£85,000 - £89,999	1	1
£90,000 - £94,999	2	2
£105,000 - £109,999	0	1
£110,000 - £119,999	1	0

The remuneration of senior officers, who are included in the above table, is disclosed in more detail, including pension contributions, below:

Financial Year 2010/11

(£) Position / Name	Salary	Allowances & Benefits in Kind	Pension Contribution	Total	Note
Chief Executive (A Jackson)	113,252	82	21,065	134,399	
Director of Resources (D Horspool)	91,891	963	17,092	109,946	1
Director of Environment (S Payne)	88,646		16,488	105,134	2
Director of Customer & Community Services (L Bisset)	91,891	938	17,092	109,921	3
Director of City Services (T Ainley)	27,648		5,143	32,791	4
Head of Corporate Strategy (A Limb)	4,629		861	5,490	5
Head of Human Resources (D Simpson)	65,951	54	12,266	78,271	
Note					
1	Mr Horspool was appointed Director of Resources with effect from 2 August 2010, prior to that his position was Director of Finance.				
2	Mr Payne was appointed Director of Environment with effect from 2 August 2010, prior to that his position was Director of Environment & Planning.				
3	Ms Bisset was appointed Director of Customer and Community Services with effect from 2 August 2010, prior to that her position was Director of Community Services.				
4	The position of Director of City Services was deleted with effect from 2 August 2010.				
5	Mr Limb was appointed Head of Corporate Strategy from 8 November 2010, until 4 March 2011 this was on a secondment arrangement.				

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Members' Allowances

The total allowances paid to members during the financial year 2010/11 were £221,852 and they were also reimbursed for travel and subsistence expenses of £1,841. Further details can be found on the Councillors pages on our website at <http://www.cambridge.gov.uk/ccm/navigation/about-the-council/councillors/>

Balance Sheet

At the end of each financial year, we draw up a balance sheet that presents how much the Council's land and buildings are worth, what is owed to others, what others owe us and how much cash and other reserves we have.

	Net Assets at 31 March 2011
	£m
Value of land, property, equipment and vehicles	710.1
Long-term debtors and investments	4.3
Cash and short-term cash investments	53.1
Short term debtors	11.2
Stock	0.3
Current liabilities	(12.5)
Long-term liabilities	(63.0)
Net Assets	703.5
Usable reserves	(54.3)
Unusable reserves	(649.2)
Total Reserves	(703.5)

Unusable reserves are not available to use to provide services. This category of reserves includes those that hold unrealised gains and losses, where the amounts would only become available to provide services if the assets were sold and reserves that hold timing differences shown in the movements in reserves statement line 'Adjustments between accounting basis and funding basis under regulations.'

Cash Movements

The council handled significant amounts of cash during the year.

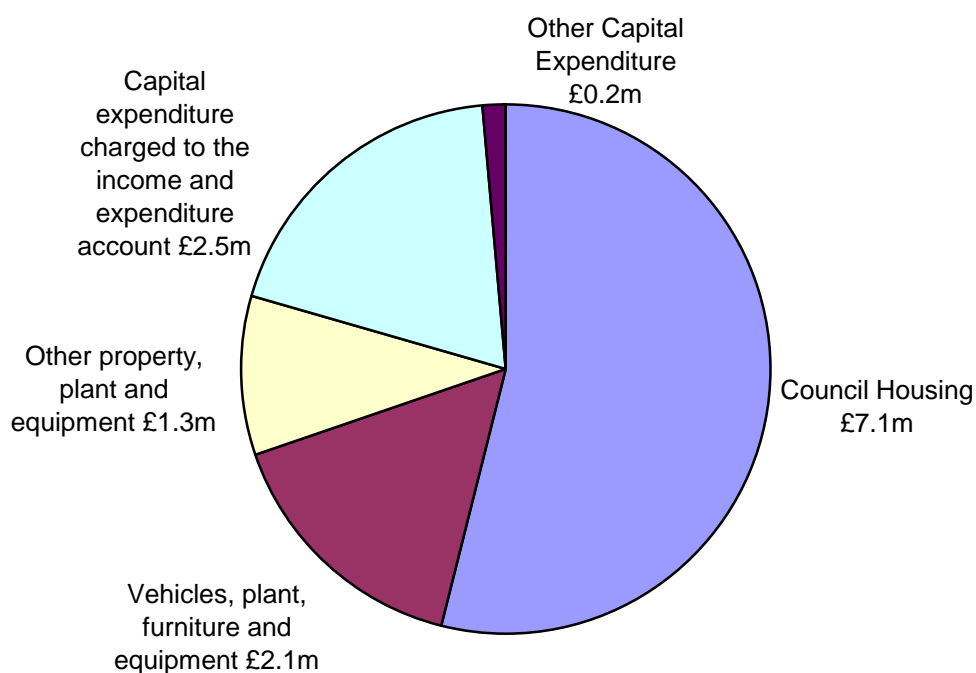
	2010/11
	£m
Cash at 1 April 2010	3.8
Cash receipts	269.5
Cash payments	(270.7)
Cash at 31 March 2011	2.6

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Capital Spending

We also spend money on buying assets and improving our council housing and other assets. We account for this type of expenditure separately from the day-to-day running costs of services.

Capital expenditure totalled £13.2 million in 2010/11.



This capital expenditure was financed as follows:

	£m
Capital receipts (from sale of council houses and other assets)	1.3
Government grants and other contributions	3.5
Revenue and reserves	8.4
Total	13.2

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Housing Revenue Account

The Housing Revenue Account (HRA) records income and expenditure relating to the management and maintenance of council housing.

During 2010/11 the Council was responsible for an average of 7,368 properties.

	£m
Dwelling rents	(28.3)
Non-dwelling rents	(0.8)
Charges for services and facilities	(2.9)
Other income	(0.8)
Income	(32.8)
Repairs and maintenance	5.9
Supervision and management	6.8
Rents, rates, taxes and other charges	0.3
Depreciation and impairment	68.5
Negative HRA subsidy	11.7
Provision for bad debts	0.1
Share of Corporate and democratic core	0.2
Expenditure	93.5
Net cost of HRA services	60.7
Surplus on sale on assets	(1.4)
Other income	(1.4)
Accounting deficit for the year	57.9
Adjustments between accounting basis and funding basis under regulations	(58.7)
Contributions to earmarked reserves	0.3
Net HRA surplus for the year	(0.5)

The HRA surplus for the year of £0.5 million was added to the previously accumulated surplus, which is 'ring-fenced' by law for use by the HRA. The accumulated surplus on the HRA at 31 March 2011 was £5.7 million.

Summary Statement of Accounts

Director of Resources' Statement

The Council's Statement of Accounts has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2010/11 based on International Financial Reporting Standards.

The figures in this summary were originally compiled having regard to proper accounting practice. To help make this summary easier to understand we have simplified the presentation of some figures.

The full 2010/11 Statement of Accounts has been audited by the Audit Commission who gave an unqualified audit opinion.

A full copy of the Council's audited 2010/11 audited accounts is available on our website or from:

Head of Accounting Services
Cambridge City Council
Lion Yard
Lion House
Cambridge
CB2 3NA

The Council can also produce electronic or large print copies. We can arrange for a summary in Braille, on tape or in another language, although this will take longer.

David Horspool CPFA